

Switching to Safer Payments: Applying BI to Increase E-Payment Adoption Among Social Assistance Clients



Dr. Julian House, Brianna Smrke, Stephanie Mertens and Amna Raza, Ontario Behavioural Insights Unit, Treasury Board Secretariat (TBS) Danielle McRae, Sara Boback and Adam McConkey, Ontario Ministry of Children, Community and Social Services (MCCSS)

Objective

Can behaviourally-informed (BI) emails and letters encourage social assistance (SA) clients to switch from cheque payments to e-payments?

Background

Ontario SA clients receive their payments as either:





traditional cheques direct bank reloadable payment deposit (DBD) card (RPC)

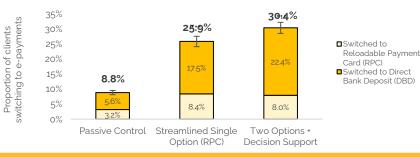
Cheque payments can be delayed by mail disruptions, or involve in-person pick-ups and additional fees to cash. Although e-payments are more secure and convenient, over 35,000 SA clients (7%) were being paid by cheque in 2020.

Methods

- A **Randomized Control Trial** assigned 12,710 SA clients to a passive control group receiving no communications (7,159) or treatment group (5,551) receiving an email or letter which promoted (1) one e-payment option or (2) an active choice between both options. Some clients were also sent a reminder.
- Letters/emails were sent in April 2021, with reminders sent in May 2021; data was extracted for analysis in July 2021.

Results

- BI messages **nearly tripled** clients' likelihood of switching from cheques, compared to the control (OR = 2.67, *p* <.001).
- The best-performing message encouraged an **active choice** between two e-payment options (OR = 3.60, *p* <.001).



Conclusion

• **558 more clients switched to epayments** over the trial period than could be expected through business-as-usual approaches, leading to:





cheque cashing fees



Fewer unnecessary interactions

• MCCSS and BIU are working to scale the best-performing trial messaging to over 13,000 SA clients still receiving cheques, making it easier for more people to switch to safer and convenient e-payment methods.

References

Keller, P. A., Harlam, B., Loewenstein, G., & Volpp, K. G. (2011). Enhanced active choice: A new method to motivate behavior change. *Journal* of Consumer psychology, 21(4), 376-383.

Ontario Behavioural Insights Unit (BIU.TBS@ontario.ca)